

LIONS HOME FOR THE ELDERS

FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED

31 MARCH 2026

CONTENTS

Statement by the Management Board	1
Independent Auditor’s Report	2
Statement of Comprehensive Income	5
Statement of Financial Position	6
Statement of Changes in Accumulated Fund and Other Funds	7
Statement of Cash Flows	8
Notes to the Financial Statements	10

LIONS HOME FOR THE ELDERS

(Registered in Singapore under the Societies Act)

STATEMENT BY THE MANAGEMENT BOARD

On behalf of the Management Board, we do hereby state that in our opinion,

- (a) the financial statements of Lions Home For The Elders (the “Society”) as set out on pages 5 to 29 are properly drawn up in accordance with the Societies Act 1966 (the “Societies Act”), the Singapore Charities Act 1994 and other relevant regulations (the “Charities Act and Regulations”) and Financial Reporting Standards in Singapore (“FRSs”) so as to present fairly, in all material respects, the financial position of the Society as at 31 March 2026, and of the financial performance, changes in accumulated fund and other funds and cash flows of the Society for the financial year ended on that date;
- (b) the Society has used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institution of a Public Character) Regulations;
- (c) the Society has complied with Regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations; and
- (d) the accounting and other records required to be kept have been properly kept in accordance with the Societies Regulations enacted under the Societies Act and the Charities Act and Regulations.

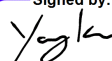
On behalf of the Management Board

DocuSigned by:

5DBA9E4B31314B8...

PDG Seah Seow Kang Steven (BBM)
Chairman

27 July 2026

Signed by:

EFFF4338655041D...

Lion Yang Kun
Hon. Treasurer



600 North Bridge Road
#05-01 Parkview Square
Singapore 188778

T: +65 6336 2828
www.bakertilly.sg

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LIONS HOME FOR THE ELDERS

(Registered in Singapore under the Societies Act)

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Lions Home For The Elders (the "Society") as set out on pages 5 to 29, which comprise the statement of financial position as at 31 March 2026, and the statement of comprehensive income, statement of changes in accumulated fund and other funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the financial position of the Society as at 31 March 2026 and of the financial performance, changes in accumulated fund and other funds and cash flows of the Society for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code"), as applicable to audits of financial statements of public interest entities, together with the ethical requirements that are relevant to our audit of the financial statements of public interest entities in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Management Board is responsible for the other information. The other information comprises the Statement by Management Board as set out on page 1 and other information included in Annual Report 2026, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
LIONS HOME FOR THE ELDERLY (cont'd)**

(Registered in Singapore under the Societies Act)

Report on the Audit of the Financial Statements (cont'd)***Responsibilities of the Management Board and Those Charged with Governance for the Financial Statements***

The Management Board is responsible for the preparation and fair presentation of these financial statements in accordance with the Societies Act, the Charities Act and Regulations and FRSs, and for such internal control as the Management Board determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management Board is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management Board either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management Board.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
LIONS HOME FOR THE ELDERS (cont'd)**

(Registered in Singapore under the Societies Act)

Report on the Audit of the Financial Statements (cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

- Conclude on the appropriateness of the Management Board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion,

- (i) the accounting and other records required to be kept by the Society have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (ii) the fund-raising appeal held during the financial year ended 31 March 2026 has been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (i) the Society has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (ii) the Society has not complied with the requirements of Regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.

The engagement partner on the audit resulting in this independent auditor's report is Foong Chooi Chin.

Signed by:

 8557428507234E1...
 Baker Tilly TFW LLP
 Public Accountants and
 Chartered Accountants
 Singapore

27 July 2026

LIONS HOME FOR THE ELDERS

(Registered in Singapore under the Societies Act)

STATEMENT OF COMPREHENSIVE INCOME**For the financial year ended 31 March 2026**

	Note	2026 \$	2025 \$
Income			
Ambulance reimbursement		—	66,768
Diapers reimbursement		19,412	360,418
Escort service reimbursement		350	5,500
Fees received from residents		5,682,141	5,552,127
Fees received from senior care centre		741,633	614,404
Home subsidies		(2,188,652)	(2,220,175)
Government operating grants		14,922,527	12,825,379
Medical reimbursement - residents		320,023	296,053
Milk and ryles tubes reimbursement		28,559	122,871
Subsidy - senior care centre		534,295	387,084
Subsidy - interim subsidy residents		361,013	—
Subsidy - interim subsidy (SCC)		38,031	—
Subsidy for GST absorbed by government		443,332	469,190
Subsidy for land rental		1,604,916	1,424,115
Subsidy - others	10	343,437	566,301
Grant from MOH (Bishan)	17	22,897	65,280
Grant from MOH (Bedok)	18	27,069	13,024
Medifund Grant	19	1,136,400	970,400
Medifund FAS Grant	20	30,000	2,300
Grant from AIC	21	8,000	73,000
Community Silver Trust	22	1,142,504	1,113,376
		25,217,887	22,707,415
Less: Expenditure			
Administrative expenses	4	486,022	461,098
Establishment expenses	5	4,296,089	3,797,772
Interest expense on lease liabilities	14	116,412	130,504
Residents' welfare	6	3,656,493	3,448,209
Staff costs	7	13,911,229	12,898,796
Fundraising expenses	9	175,461	86,679
Medifund disbursement to residents	19	852,450	1,044,409
Medifund FAS disbursement to residents	20	36,402	29,396
AIC funded programme	21	32,776	18,180
Community Silver Trust Funded Program	22	1,149,835	710,987
		24,713,169	22,626,030
Other income			
Donations	8	2,293,922	1,843,965
Bank interest income		14,446	32,241
Interest income from financial assets at fair value through profit or loss		630,611	618,587
Fair value gain on financial assets at fair value through profit or loss		329,565	521,650
Sundry income		5,894	17,125
		3,274,438	3,033,568
Total surplus and comprehensive income for the financial year		3,779,156	3,114,953

The accompanying notes form an integral part of these financial statements.

LIONS HOME FOR THE ELDER

(Registered in Singapore under the Societies Act)

STATEMENT OF FINANCIAL POSITION**At 31 March 2026**

	Note	2026 \$	2025 \$
Non-current assets			
Property, plant and equipment	11	3,642,627	5,386,490
Sundry receivables	13	5,940	222,646
		3,648,567	5,609,136
Current assets			
Financial assets at fair value through profit or loss	12	24,940,157	24,107,727
Sundry receivables	13	3,187,244	3,236,643
Bank and cash balances		10,051,931	6,419,297
Fixed deposit		628,311	600,000
		38,807,643	34,363,667
Total assets		42,456,210	39,972,803
Non-current liability			
Lease liabilities	14	390,565	1,839,746
Current liabilities			
Sundry payables	15	1,639,944	1,000,978
Accrued operating expenses		555,389	1,001,600
Lease liabilities	14	1,452,049	1,491,372
		3,647,382	3,493,950
Total liabilities		4,037,947	5,333,696
Net assets		38,418,263	34,639,107
General Funds (unrestricted)			
Accumulated Fund	16	34,510,748	30,640,701
LHE Bishan Society Fund	17	1,194,336	1,160,965
LHE Bedok Society Fund	18	683,216	1,176,009
		36,388,300	32,977,675
Specific Fund (restricted)			
LHE Medifund	19	454,735	170,741
LHE Medifund FAS	20	1,251	7,853
Agency for Integrated Care Fund	21	30,044	54,820
Community Silver Trust	22	1,281,792	1,274,849
President's Challenge Fund	23	100,000	100,000
Other Donation Funds	24	162,141	53,169
		2,029,963	1,661,432
		38,418,263	34,639,107

The accompanying notes form an integral part of these financial statements.

LIONS HOME FOR THE ELDER

(Registered in Singapore under the Societies Act)

STATEMENT OF CHANGES IN ACCUMULATED FUND AND OTHER FUNDS**For the financial year ended 31 March 2026**

	← Unrestricted →					← Restricted →				
	Accumulated Fund \$	LHE Bishan Society Fund \$	LHE Bedok Society Fund \$	LHE Medifund \$	LHE Medifund FAS \$	Agency for Integrated Care Fund \$	Communcity Silver Trust \$	President's Challenge Fund \$	Other Donation Funds \$	Total \$
Balance at 1.4.2024	27,413,251	1,294,784	1,695,666	244,713	34,989	–	840,751	–	–	31,524,154
Total surplus/(deficit) and comprehensive income/(loss) for the financial year	3,326,413	(197,520)	(554,919)	(73,972)	(27,136)	54,820	434,098	100,000	53,169	3,114,953
Transfer (to)/from other funds	(98,963)	63,701	35,262	–	–	–	–	–	–	–
Balance at 31.3.2025	30,640,701	1,160,965	1,176,009	170,741	7,853	54,820	1,274,849	100,000	53,169	34,639,107
Total surplus/(deficit) and comprehensive income/(loss) for the financial year	4,164,890	(263,342)	(515,772)	283,994	(6,602)	(24,776)	6,943	–	133,821	3,779,156
Transfer (to)/from other funds	(294,843)	296,713	22,979	–	–	–	–	–	(24,849)	–
Balance at 31.3.2026	34,510,748	1,194,336	683,216	454,735	1,251	30,044	1,281,792	100,000	162,141	38,418,263

The accompanying notes form an integral part of these financial statements.

LIONS HOME FOR THE ELDER

(Registered in Singapore under the Societies Act)

STATEMENT OF CASH FLOWS**For the financial year ended 31 March 2026**

	2026 \$	2025 \$
Cash flows from operating activities		
Net surplus for the financial year	3,779,156	3,114,953
Adjustments for:		
Allowance for impairment on amounts due from residents	85,976	40,596
Allowance for impairment on amounts due from residents written-back	(17,504)	(8,013)
Bad debts written off	4,605	
Interest income	(645,057)	(650,828)
Interest expense on lease liabilities (Note 14)	116,412	130,504
Depreciation of property, plant and equipment (Note 11)	2,330,228	2,148,764
Property, plant and equipment written off (Note 5)	–	7,265
Fair value gain on financial assets at fair value through profit or loss	(329,565)	(521,650)
Investment expenses	127,746	125,883
Operating cash flows before movements in working capital	5,451,997	4,387,474
Sundry receivables	(23,678)	(1,061,937)
Sundry payables and accrued operating expenses	192,755	403,535
Net cash generated from operating activities	5,621,074	3,729,072
Cash flows from investing activities		
Interest received	14,446	18,145
Purchases of property, plant and equipment (Note A)	(369,659)	(177,266)
Additions of financial assets at fair value through profit or loss	–	(2,010,000)
Net cash used in investing activities	(355,213)	(2,169,121)
Cash flows from financing activities		
Repayment of lease liabilities (Note 14)	(1,488,504)	(1,293,609)
Interest paid (Note 14)	(116,412)	(130,504)
Net cash used in financing activities	(1,604,916)	(1,424,113)
Net increase in cash and cash equivalents	3,660,945	135,838
Cash and cash equivalents at beginning of the financial year	7,019,297	6,883,459
Cash and cash equivalents at end of the financial year	10,680,242	7,019,297

Cash and cash equivalents comprises fixed deposits, bank and cash balances as presented on the statement of financial position.

The accompanying notes form an integral part of these financial statements.

LIONS HOME FOR THE ELDERS
(Registered in Singapore under the Societies Act)

STATEMENT OF CASH FLOWS (cont'd)
For the financial year ended 31 March 2026

Note A: Purchases of property, plant and equipment

	2026 \$	2025 \$
Aggregate cost of property, plant and equipment acquired (Note 11)	586,365	3,887,562
Add: Prepayments as at 31 March (Note 13)	5,940	222,646
Less: Prepayments as at 1 April (Note 13)	(222,646)	(615,014)
Less: Addition of new lease (Note 14)	–	(3,317,928)
Net cash outflows for purchases of property, plant and equipment	369,659	177,266

The accompanying notes form an integral part of these financial statements.

LIONS HOME FOR THE ELDERS

(Registered in Singapore under the Societies Act)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2026

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General information

The Society's principal places of operations are at 487 Bedok South Avenue 2, Singapore 469316 and 9 Bishan Street 13, Singapore 579804. The principal activities of the Society are to provide shelter and care to aged destitute and those in need of such care, ambulant, non-ambulant sick or otherwise, regardless of their race, gender or religion.

2. Material accounting policies

a) Basis of preparation

The financial statements, expressed in Singapore dollar ("S\$"), which is the functional currency of the Society, have been prepared in accordance with the Societies Act 1966, Charities Act 1994 and other relevant regulations and Financial Reporting Standards in Singapore ("FRSs"). The financial statements have been prepared under the historical cost convention except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRSs requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenditure during the financial year. Although these estimates are based on the Management Board's best knowledge of current events and actions and historical experiences and various other factors that are believed to be reasonable under the circumstances, actual results may ultimately differ from those estimates.

Use of estimates and judgements

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The areas involving a higher degree of judgement in applying accounting policies, or areas where assumptions and estimates have a significant risk of resulting in material adjustment within the next financial year are disclosed in Note 3.

The carrying amounts of sundry receivables, cash and cash equivalents, sundry payables and accrued operating expenses (other than current lease liabilities) approximate their respective fair values due to the relatively short-term maturity of these financial instruments.

New and revised standards that are adopted

In the current financial year, the Society has adopted all the new and revised FRSs and Interpretations of FRSs ("INT FRSs") that are relevant to its operations and effective for the current financial year. Changes to the Society's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRSs and INT FRSs.

The adoption of these new/revised FRSs and INT FRSs did not have any material effect on the financial performance or position of the Society.

Lions Home For The Elders

2. Material accounting policies (cont'd)

a) Basis of preparation (cont'd)

New and revised standards not yet effective

New standards, amendments to standards and interpretations that have been issued at the end of the reporting period but are not yet effective for the financial year ended 31 March 2026 have not been applied in preparing these financial statements. None of these are expected to have a significant effect on the financial statements of the Society, except as disclosed below:

FRS 118 Presentation and Disclosure in Financial Statements

FRS 118 will replace FRS 1 *Presentation of Financial Statements* for annual reporting period beginning on or after 1 January 2027, with earlier application permitted. It requires retrospective application with specific transition provisions.

The new standard introduces the following key requirements:

- Entities are required to classify all income and expenses into five categories in the statement of profit or loss, namely operating, investing, financing, discontinued operations and income tax categories. Entities are also required to present subtotals and totals for “operating profit”, “profit or loss before financing and income taxes”, and “profit or loss” in the statement of profit or loss.
- Management-defined performance measures (MPMs) are disclosed in a single note within the financial statements. This note includes details on how the measure is calculated, the relevance of the information provided to users, and a reconciliation to the most comparable subtotal specified by the FRS.
- Enhanced guidance on aggregating and disaggregating information in financial statements.

In addition, all entities are required to use the operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method.

The Society is in the process of assessing the impact of the new standard on the primary financial statements and notes to the financial statements.

b) Income recognition

Service income

The Society offers a spectrum of Aged Care Services as well as a Senior Day Care Centre to provide long-term residential and nursing care as well as day care services for the elderly. Such services are recognised as a performance obligation satisfied over time. Service income (comprising admission fees, fee received from residents and from day rehabilitation and society nursing and reimbursement income) is recognised when services are rendered to the residents.

Donations

Donations are recognised when received.

Interest income

Interest income is recognised using the effective interest method.

Subsidy income

Subsidy income is recognised where there is reasonable assurance that the subsidy amount will be received and all attached conditions will be complied with.

Lions Home For The Elders

2 Material accounting policies (cont'd)

c) Income tax

The Society is a registered charity under the Charities Act and is exempted from income tax under the provisions of the Income Tax Act.

d) Financial assets

Financial assets include sundry receivables (excluding prepayments), financial assets at fair value through profit and loss and cash and cash equivalents. Financial assets are initially measured at fair value. Transaction costs that are directly attributable to the acquisition of financial assets (other than financial assets at fair value through profit or loss) are added to the fair value of the financial assets on initial recognition. Transaction costs directly attributable to acquisition of financial assets at fair value through profit or loss are recognised immediately in profit or loss. All financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets. The classification is based on the Society's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. The Society classifies its financial assets at amortised cost and fair value through profit or loss ("FVTPL").

Amortised cost

Financial assets at amortised cost are subsequently measured using the effective interest rate ("EIR") method and are subject to impairment. Gains and losses are recognised in income or expenditure when the asset is derecognised, modified or impaired. Interest income from these financial assets is included in interest income using the EIR method.

Fair value through profit or loss ("FVTPL")

Investments under fund management are classified as FVTPL. Movements in fair values and interest income are recognised in profit or loss in the period in which it arises and presented in "other income" or "other expense".

e) Financial liabilities

Financial liabilities include sundry payables, accrued operating expenses (excluding provision for unutilised leave) and lease liabilities. Financial liabilities are recognised on the statement of financial position when, and only when, the Society becomes a party to the contractual provisions of the financial instruments. Financial liabilities are initially recognised at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method. A financial liability is derecognised when the obligation under the liability is extinguished. Gains and losses are recognised in income or expenditure when the liabilities are derecognised and through the amortisation process.

f) Government grants

Government grants are given in the form of subvention and capital grants.

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Where the grant relates to an asset, the fair value is recognised in the relevant fund and the corresponding depreciation of the relevant assets are taken to the respective Society's fund over the expected useful life of the relevant asset by equal annual instalments.

When the grant relates to an expense item, it is recognised in income or expenditure over the period necessary to match them on a systematic basis to the costs that it is intended to compensate.

Lions Home For The Elders

2. Material accounting policies (cont'd)

g) Funds

Unless specifically indicated, fund balances are not represented by any specific assets, but are represented by all assets of the Society. Income and expenditure relating to various funds specifically set up are taken directly to these funds. All other income and expenditure are reflected in the accumulated fund.

3. Critical accounting judgements and key sources of estimation uncertainty

Estimates, assumptions concerning the future and judgements are made in the preparation of the financial statements. They affect the application of the Society's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical judgments in applying the Society's accounting policies

In the process of applying the Society's accounting policies, which are described in Note 2, the Management Board has made the following judgements that has the most significant effect on the amounts recognised in the financial statements (apart from those involving estimations):

Reinstatement cost of leasehold land and leasehold buildings

In accordance with the terms of the lease agreement, upon expiry of the lease, the Society is required to deliver to the landlord vacant possession of the land and buildings together with the approved building work and fixtures and fittings in tenantable condition.

The Management Board is of the view that the likelihood to reinstate the land and buildings is low due to the nature of the Society's operations. No provision has been made in the financial statements. The carrying amounts of the leasehold land and leasehold buildings as at 31 March 2026 are disclosed in Note 11.

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below:

Property, plant and equipment

The Society reviews the useful lives and residual values of property, plant and equipment at each reporting date in accordance with the accounting policy in Note 11. The estimation of the useful lives and residual values involve assumption concerning the future and estimation of the assets' common life expectancies and expected level of usage.

The Society's leasehold building was constructed specifically for the operating activities of the Society. The construction costs were fully financed by a grant from Ministry of Health ("MOH") and the land lease tenure on which the building is erected is on a 3 years basis since the first tenancy agreement in 1997. As the Management Board believes that the landlord, Singapore Land Authority will continue to renew and extend the lease up to the building's estimated useful life of 30 years based on the total extended number of years' lease for a nursing home generally granted by the local government agency, the leasehold building is hence depreciated on a straight-line basis over its estimated useful life of 30 years.

Lions Home For The Elders

3. Critical accounting judgements and key sources of estimation uncertainty (cont'd)***Key sources of estimation uncertainty (cont'd)******Property, plant and equipment (cont'd)***

The net carrying amount of property, plant and equipment at 31 March 2026 and the annual depreciation charge for the financial year ended 31 March 2026 are disclosed in Note 11.

Any changes in the expected useful lives of these assets would affect the net carrying amount of property, plant and equipment and the depreciation charge for the financial year.

4. Administrative expenses

	2026	2025
	\$	\$
Advertisement	17,857	10,759
Audit fee	31,250	29,000
Audit-related service fee	15,800	15,000
Bank charges	11,158	7,928
General expenses	3,109	5,261
Insurance	43,332	39,787
Printing, postage and stationery	18,516	19,810
Professional fee	81,624	92,124
Transportation	25,100	22,677
Management fee paid to fund managers	135,997	127,812
Upkeep of motor vehicle	17,678	17,786
Volunteer expenses	84,601	73,154
	486,022	461,098

5. Establishment expenses

	2026	2025
	\$	\$
Depreciation of property, plant and equipment (Note 11)	2,330,228	2,148,764
Property, plant and equipment written off	—	7,265
GST not claimable	346,869	260,562
IT maintenance - hardware	96,603	83,674
IT maintenance - software	171,087	103,594
Land and toll fee	—	13,017
Repairs and maintenance	791,160	655,720
Telephone	10,434	10,655
Utilities	536,649	499,408
Vaccine and infection control consumables	13,059	15,113
	4,296,089	3,797,772

Lions Home For The Elders

6. Residents' welfare

	2026	2025
	\$	\$
Allowance for impairment on amounts due from residents (Note 13)	85,976	40,596
Allowance for impairment on amounts due from residents written-back (Note 13)	(17,504)	(8,013)
Bad debts written off	4,605	–
Bedding and clothing	12,332	2,822
Cleaning and laundry	80,207	46,443
GST absorbed by government	443,332	469,190
Medical expenses	984,152	939,993
Medical/professional services	722,689	721,443
Physiotherapy/occupant consumables	3,563	4,275
Residents' food and refreshment	339,550	303,743
Residents' transport	109,551	160,293
Residents' diapers	239,298	237,028
Residents - miscellaneous	78,000	56,374
Senior care centre expenses	570,742	474,022
	3,656,493	3,448,209

7. Staff costs

	2026	2025
	\$	\$
CPF	639,748	625,406
Medical expenses	50,040	78,904
Medical insurance	98,179	88,916
Recruitment expenses	43,336	38,608
Salaries and bonus	10,720,173	9,772,774
Staff food and refreshment	152,117	135,364
Staff handphone allowance	4,163	4,892
Staff training	38,816	29,828
Staff uniform	31,066	10,574
Staff welfare	91,490	81,471
Foreign worker levy	1,611,530	1,591,382
Staff accommodation	887,573	886,027
	14,368,231	13,344,146
Funded by CST grant	(457,002)	(445,350)
	13,911,229	12,898,796

The number of persons employed at the end of the financial year is 276 (2025: 256) of which 212 (2025: 193) persons are Nursing Care staff, 33 (2025: 37) persons are Support staff, and 31 (2025: 26) persons are Administrative staff. The remuneration of our Executives are:

	Number of staff
\$250,001 to \$300,000 per annum	1 (2025: 1)
\$201,001 to \$225,000 per annum	1 (2025: Nil)
\$175,001 to \$200,000 per annum	4 (2025: 2)
\$150,001 to \$175,000 per annum	Nil (2025: 3)
\$100,001 to \$125,000 per annum	Nil (2025: 1)

Lions Home For The Elders

7. Staff costs (cont'd)

Total remuneration paid to the Executives for the financial year amounted to \$1,250,349 (2025: \$1,247,323). The number of Executives at the end of financial year is 6 (2025: 7).

The Management Board consists of Lion Members in good standing and are elected into the management position for a two-year term. Virtually every member spearheads a function and is not remunerated in any way.

None of the members of the Management Board and their close family members have received any remuneration, benefits, allowances or any other manner of compensation from the Society.

8. Donations

	2026 \$	2025 \$
Donations	997,928	1,357,175
Donation funds		
- President's Challenge Fund (Note 23)	—	100,000
- Other Donation Funds (Note 24)	144,300	55,821
- Other appeal letters	1,630	24,481
- Flag day	—	161,900
- Gala Dinner	1,003,630	—
	2,147,488	1,699,377
Donation-in-kind	146,434	144,588
	2,293,922	1,843,965
Tax-deductible receipts	1,820,628	1,269,640
Non-tax-deductible receipts	326,860	429,737
	2,147,488	1,699,377

9. Fundraising expenses

	2026 \$	2025 \$
Donation expenses	12,509	6,192
Appeal letter expenses	118	132
Gala Dinner	162,834	—
Flag Day expenses	—	19,862
Others	—	60,493
	175,461	86,679

Lions Home For The Elders

10. Subsidy - others

	2026	2025
	\$	\$
Wage Credit Scheme	20,990	21,460
Special Employment Credit	13,302	16,294
Job Growth Incentive	–	126
Community Care Salary Enhancement (“CCSE”) ^(a)	69,353	516,160
CPF Transition Offset	1,084	4,135
Award for Nurses’ Grace, Excellence and Loyalty	179,200	–
Employment Facilitation	20,435	–
Others	39,073	8,126
	343,437	566,301

^(a) The CCSE grant from MOH is given to increase the funding support for wages and to ensure that salaries in the community care sector remain competitive.

11. Property, plant and equipment

	Leasehold land \$	Leasehold buildings \$	Plant and equipment \$	Motor vehicles \$	Total \$
2026					
Cost					
Balance at 1.4.2025	5,670,368	11,656,080	4,642,187	199,458	22,168,093
Additions	–	–	586,365	–	586,365
Written off	(1,167,223)	–	(455,399)	–	(1,622,622)
Balance at 31.3.2026	4,503,145	11,656,080	4,773,153	199,458	21,131,836
Accumulated depreciation					
Balance at 1.4.2025	2,398,205	10,831,778	3,384,172	167,448	16,781,603
Depreciation charge	1,501,148	429,201	385,480	14,399	2,330,228
Written off	(1,167,223)	–	(455,399)	–	(1,622,622)
Balance at 31.3.2026	2,732,130	11,260,979	3,314,253	181,847	17,489,209
Net carrying value					
At 31.3.2026	1,771,015	395,101	1,458,900	17,611	3,642,627

Lions Home For The Elders

11. Property, plant and equipment (cont'd)

	Leasehold land \$	Leasehold buildings \$	Plant and equipment \$	Motor vehicles \$	Total \$
2025					
Cost					
Balance at 1.4.2024	5,386,719	11,656,080	4,749,705	249,331	22,041,835
Additions	3,317,928	–	569,634	–	3,887,562
Written off	(3,034,279)	–	(677,152)	(49,873)	(3,761,304)
Balance at 31.3.2025	5,670,368	11,656,080	4,642,187	199,458	22,168,093
Accumulated depreciation					
Balance at 1.4.2024	4,107,199	10,402,577	3,674,181	202,921	18,386,878
Depreciation charge	1,325,285	429,201	379,879	14,399	2,148,764
Written off	(3,034,279)	–	(669,888)	(49,872)	(3,754,039)
Balance at 31.3.2025	2,398,205	10,831,778	3,384,172	167,448	16,781,603
Net carrying value					
At 31.3.2025	3,272,163	824,302	1,258,015	32,010	5,386,490

Property, plant and equipment are depreciated on a straight-line basis to write off the cost of property, plant and equipment over their estimated useful lives. The estimated useful lives are as follows:

	Years
Leasehold land	3
Leasehold buildings	30
Plant and equipment	1 to 10
Motor vehicles	10

Depreciation of relevant property, plant and equipment that are funded in part by government capital grants are charged to the LHE Bedok Society Fund account and LHE Bishan Society Fund account.

Details of the leasehold land and leasehold buildings held by the Society are as follows:

Location	Usage	Tenure
Bedok Society 487 Bedok South Avenue 2 Singapore 469316	Home for the Elders Agreement expires on 31 December 2026	3 years
Bishan Society 9 Bishan Street 13, Singapore 579804	Home for the Elders Agreement expires on 2 August 2027	3 years

As at 31 March 2026, the net carrying value of the Society's right-of-use assets included under property, plant and equipment were \$1,771,015 (2025: \$3,272,163) (Note 14).

Lions Home For The Elders

11. Property, plant and equipment (cont'd)

Motor vehicles consist of ambulances and vans specifically converted to convey patients to hospitals and homes.

Additions for the financial year of property, plant and equipment financed by capital grants received amounted to \$291,522 (2025: \$470,671).

Remaining additions for the financial year of property, plant and equipment transferred from accumulated fund amounted to \$294,843 (2025: \$98,963).

The depreciation charge of \$286,239 (2025: \$258,255) and \$542,841 (2025: \$565,224) are charged to the LHE Bishan Society Fund (Note 17) and LHE Bedok Society Fund (Note 18) respectively.

12. Financial assets at fair value through profit or loss

	2026 \$	2025 \$
Investments under fund management	24,940,157	24,107,727

Investments under fund management are classified and measured as financial assets at fair value through profit or loss. The Society classify a portfolio of financial assets that is managed and whose performance is evaluated on a fair value basis as financial assets at fair value through profit or loss. Such portfolio of financial assets is neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets. The collection of contractual cash flows is only incidental to achieving the investment model's objective. The Society's primary focus on a portfolio of financial assets is on the fair value information and uses that information to assess the assets' performance and to make decisions. Movements in fair values, interest income and dividend income are recognised in profit or loss in the period in which it arises and presented as "Net gain/loss on financial assets at fair value through profit or loss" and "Interest income from financial assets at fair value through profit or loss".

Investments under fund management of the Society relate to funds placed with the professional fund managers. These managers are given discretionary powers within certain guidelines to invest the funds.

13. Sundry receivables

	2026 \$	2025 \$
Non-current		
Prepayments for purchases of property, plant and equipment	5,940	222,646
Current		
Grant and subsidies receivables	2,158,449	2,277,336
Prepayments	111,839	142,584
Deposits	385,415	388,415
Sundry debtors	170,662	34,393
Amounts due from residents	516,004	483,751
	3,342,369	3,326,479
Allowance for impairment on amounts due from residents	(155,125)	(89,836)
	3,187,244	3,236,643

Lions Home For The Elders

13. Sundry receivables (cont'd)

The movements in allowance for impairment on amounts due from residents are as follows:

	2026 \$	2025 \$
At 1 April	89,836	98,762
Allowance made (Note 6)	85,976	40,596
Allowance written off	(3,183)	(41,509)
Allowance written back (Note 6)	(17,504)	(8,013)
At 31 March	155,125	89,836

14. Lease liabilities

	2026 \$	2025 \$
Current	1,452,049	1,491,372
Non-current	390,565	1,839,746
	1,842,614	3,331,118

Reconciliation of movements of lease liabilities to cash flows arising from financing activities:

	2026 \$	2025 \$
Balance at 1 April	3,331,118	1,306,799
Changes from financing cash flows:		
- Repayments	(1,488,504)	(1,293,609)
- Interest paid	(116,412)	(130,504)
Non-cash changes:		
- Interest expense	116,412	130,504
- Addition of new lease	—	3,317,928
Balance at 31 March	1,842,614	3,331,118

The Society leases leasehold land from a third party. The leases have an average tenure of 3 years.

The maturity analysis of the lease liabilities is disclosed in Note 25(b).

Lions Home For The Elders

14. Lease liabilities (cont'd)

Information about leases for which the Society is a lessee is presented below:

Carrying amount of right-of-use assets

The carrying amount of right-of-use assets are as follows:

	2026	2025
	\$	\$
<u>Classified within property, plant and equipment</u>		
Leasehold land	1,771,015	3,272,163

Amounts recognised in income or expenditure

	2026	2025
	\$	\$
<u>Depreciation charge for the financial year</u>		
Leasehold land	1,501,148	1,325,285
Interest expense on lease liabilities	116,412	130,504

Total cash flows for leases of the Society amounted to \$1,604,916 (2025: \$1,424,113).

15. Sundry payables

	2026	2025
	\$	\$
Cash held in custody - residents	192,142	209,397
Deposits from residents	267,429	255,520
Sundry payables	1,180,373	536,061
	1,639,944	1,000,978

16. Accumulated Fund

	2026	2025
	\$	\$
At 1 April	30,640,701	27,413,251
Surplus for the financial year	4,164,890	3,326,413
Transfer to:		
- LHE Bishan Society Fund (Note 17)	(271,864)	(63,701)
- LHE Bedok Society Fund (Note 18)	(22,979)	(35,262)
At 31 March	34,510,748	30,640,701

Included within the Accumulated Fund is a Welfare Fund amounting to \$50,000 (2025: Nil).

Lions Home For The Elders

17. LHE Bishan Society Fund

	2026 \$	2025 \$
<i>Capital grant</i>		
At 1 April	2,736,067	3,267,427
Grant received from MOH	22,897	65,280
Property, plant and equipment written off	(401,909)	(596,640)
At 31 March (A)	2,357,055	2,736,067
<i>Building fund</i>		
At 1 April	738,985	694,766
Transfer from Accumulated Fund (Note 16)	271,864	63,701
Transfer from Other Donation Funds (Note 24)	24,849	–
Property, plant and equipment written off	(20,505)	(19,482)
At 31 March (B)	1,015,193	738,985
<i>Accumulated depreciation</i>		
At 1 April	(2,314,087)	(2,667,409)
Depreciation charge	(286,239)	(258,255)
Property, plant and equipment written off	422,414	611,577
At 31 March (C)	(2,177,912)	(2,314,087)
Total (A + B + C)	1,194,336	1,160,965

18. LHE Bedok Society Fund

	2026 \$	2025 \$
<i>Capital grant</i>		
At 1 April	10,657,474	10,755,353
Grant received from MOH	27,069	13,024
Property, plant and equipment written off	–	(28,420)
Transfer to Building Fund	–	(82,483)
At 31 March (A)	10,684,543	10,657,474
<i>Building fund</i>		
At 1 April	2,587,847	2,552,585
Transfer from Accumulated Fund (Note 16)	22,979	35,262
Property, plant and equipment written off	(32,985)	(82,483)
Transfer from Capital Grant	–	82,483
At 31 March (B)	2,577,841	2,587,847
<i>Accumulated depreciation</i>		
At 1 April	(12,069,312)	(11,612,272)
Depreciation charge	(542,841)	(565,224)
Property, plant and equipment written off	32,985	108,184
At 31 March (C)	(12,579,168)	(12,069,312)
Total (A + B + C)	683,216	1,176,009

Lions Home For The Elders

19. LHE Medifund

	2026	2025
	\$	\$
At 1 April	170,741	244,713
Medical grant received during the financial year	1,136,400	970,400
Net bank interest received	44	37
Disbursement during the financial year	(852,450)	(1,044,409)
Surplus/(deficit) during the financial year	283,994	(73,972)
At 31 March	454,735	170,741

This fund is set up and funded by Ministry of Health to finance Singaporean residents who are unable to pay the monthly fees and other medical related charges.

20. LHE Medifund FAS

	2026	2025
	\$	\$
At 1 April	7,853	34,989
Medical grant received during the financial year	30,000	2,300
Net bank interest charged	(200)	(40)
Disbursement during the financial year	(36,402)	(29,396)
Deficit during the financial year	(6,602)	(27,136)
At 31 March	1,251	7,853

This fund is set up and funded by Ministry of Health to finance permanent residents who are unable to pay the monthly fees and other medical related charges.

21. Agency for Integrated Care Fund

	2026	2025
	\$	\$
At 1 April	54,820	—
Grant received during the financial year	8,000	73,000
Disbursement during the financial year	(32,776)	(18,180)
(Deficit)/surplus during the financial year	(24,776)	54,820
At 31 March	30,044	54,820

This fund was set up to finance the various projects administered by Agency for Integrated Care. An independent corporate entity under MOH Holdings was appointed to look into enhancement and integration of long-term care sector.

Included within the Agency for Integrated Care Fund is a Fun Fund amounting to \$5,275 (2025: Nil), co-developed in partnership with the Community Foundation of Singapore

Lions Home For The Elders

22. Community Silver Trust

	2026	2025
	\$	\$
At 1 April	1,274,849	840,751
Grant received during the financial year	1,142,504	1,113,376
Net bank interest received	14,274	31,709
Disbursement during the financial year	(791,697)	(710,987)
Unutilised grant refunded during the financial year	(358,138)	–
Surplus during the financial year	6,943	434,098
At 31 March	1,281,792	1,274,849

Community Silver Trust (“CST”) is managed by the Ministry of Health. The objective of CST is to encourage donations and provide additional resources for the services providers in the Long Term Care sector to enhance capabilities and provide value-added services to achieve higher quality care and affordable step-down care.

Grant income is recognised when attaching conditions are complied with the recoverability of grant receipts is reasonable assured. Upon receipt of the grants, the Society is required to fully utilise the grant receipts within 5 years. In the event that the CST Fund is not fully utilised by end of 5 years subsequent to receiving the grants, the Society is required to return any unutilised portion of the grants.

Included in disbursement during the financial year are staff costs totalling \$457,002 (2025: \$445,350).

23. President’s Challenge Fund

	2026	2025
	\$	\$
At 1 April	100,000	–
Donations (Note 8)	–	100,000
Surplus during the financial year	–	100,000
At 31 March	100,000	100,000

The fund was received to purchase motor vehicles for the purpose of providing transportation to the residents for medical check-up, outings and occupational therapy sessions.

Lions Home For The Elders

24. Other Donation Funds

	2026	2025
	\$	\$
At 1 April	53,169	–
Donations (Note 8)	144,300	55,821
Disbursement during the financial year	(10,479)	(2,652)
Surplus during the financial year	133,821	53,169
Transfer to Bishan Society Fund (Note 17)	(24,849)	–
	108,972	53,169
At 31 March	162,141	53,169

Other donation funds comprise of donations received for specified purposes such as funding for a dementia ward, purchase of medical-related equipment and building of a sensory garden.

25. Financial instruments**a) Categories of financial instruments**

Financial instruments at their carrying amounts at the reporting date are as follows:

	2026	2025
	\$	\$
<i>Financial assets</i>		
Financial assets at amortised cost	13,755,647	10,113,356
Financial assets at fair value through profit or loss	24,940,157	24,107,727
<i>Financial liabilities</i>		
Financial liabilities at amortised cost	3,900,490	5,206,090

b) Financial risk management

The Society is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include interest rate risk, credit risk and liquidity risk. The Society is not exposed to foreign exchange risk as the Society transacts substantially in its functional currency. The policies for managing each of these risks are summarised below. The Management Board reviews and agrees policies and procedures for the management of these risks.

There has been no change to the Society's exposure to these financial risks or the manner in which it manages and measures financial risk.

Interest rate risk

In Society's income and operating cash flows are substantially independent of changes in market interest rates.

Lions Home For The Elders

25. Financial instruments (cont'd)

b) Financial risk management (cont'd)

Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Society's exposure to credit risk arises primarily from cash and cash equivalents and sundry receivables. For financial assets, including cash and cash equivalents, the Society minimises credit risk by dealing exclusively with high credit rating counterparties.

The Society does not have any significant concentration of credit risk exposure. The maximum exposure to credit risk is represented by the carrying value of each class of financial assets recognised on the statement of financial position.

The Society's exposure to credit risk arises from the failure of a resident to settle its financial and contractual obligations to the Society, as and when they fall due. The Management Board manages this risk by limiting the aggregate financial exposure to any individual resident.

The following sets out the Society's internal credit evaluation practices and basis for recognition and measurement of expected credit losses ("ECL"):

Description of evaluation of financial assets	Basis for recognition and measurement of ECL
Counterparty has a low risk of default and does not have any past due amounts	12-month ECL
Contractual payments are more than 30 days past due or where there has been a significant increase in credit risk since initial recognition	Lifetime ECL - not credit-impaired
Contractual payments are more than 90 days past due or there is evidence of credit impairment	Lifetime ECL - credit-impaired
There is evidence indicating that the Society has no reasonable expectation of recovery of payments such as when the debtor has been placed under liquidation or has entered into bankruptcy proceedings	Write-off

The Society determines the ECL of amounts due from residents by making debtor-specific assessment of expected impairment loss for overdue amounts due from residents and using a provision matrix for amounts due from residents that is based on its historical credit loss experience, past due status of residents, residents' ability to pay and forward-looking information specific to the residents and economic environment.

The Society considers that default has occurred when the resident fails to make contractual payments more than 90 days past due. A resident outstanding balance is written off when there is information indicating that there is no realistic prospect of recovery from the resident.

Lions Home For The Elders

25. Financial instruments (cont'd)**b) Financial risk management (cont'd)*****Credit risk (cont'd)***

There has been no change in the estimation techniques or significant assumptions made during the current financial year.

Based on a simplified approach for determining credit loss allowance for amounts due from residents at the reporting date, an allowance for impairment amounting to \$155,125 (2025: \$89,836) was recognised by the Society as at 31 March 2026 and 31 March 2025 for specific residents as a result of occurrence of credit impairment events.

Movements in credit loss allowance for impairment on amounts due from residents are as follows:

	2026	2025
	\$	\$
Balance at 1 April	89,836	98,762
Loss allowance recognised in income or expenditure during the financial year on:		
Lifetime ECL - simplified approach (Note 6)	68,472	32,583
Receivables written-off as uncollectable	(3,183)	(41,509)
Balance at 31 March	155,125	89,836

Credit risk exposure in relation to cash and cash equivalents and sundry receivables (except for amounts due from residents) as at 31 March 2026 and 31 March 2025 is insignificant, and accordingly no credit loss allowances is recognised as at 31 March 2026 and 31 March 2025.

Market price risk***Sensitivity analysis for price risk***

At the reporting date, a 5% (2025: 5%) increase/(decrease) in the fair value of the financial assets at fair value through profit or loss at the reporting date would increase/(decrease) the Society's surplus or deficit by \$1,247,008 (2025: \$1,205,386).

Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in meeting financial obligations due to shortage of funds. The Society's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Society manages the liquidity risk by maintaining sufficient cash to enable them to meet their normal operating commitments.

Lions Home For The Elders

25. Financial instruments (cont'd)

b) Financial risk management (cont'd)

Liquidity risk (cont'd)

The table below summarises the maturity profile of the Society's non-derivative financial liabilities at the reporting date based on contractual undiscounted repayment obligations:

	1 year or less \$	1 to 5 years \$	Total \$
2026			
Sundry payables	1,639,944	—	1,639,944
Accrued operating expenses	417,932	—	417,932
Lease liabilities	1,502,163	394,144	1,896,307
	3,560,039	394,144	3,954,183
2025			
Sundry payables	1,000,978	—	1,000,978
Accrued operating expenses	873,994	—	873,994
Lease liabilities	1,607,784	1,893,439	3,501,223
	3,482,756	1,893,439	5,376,195

26. Fair value of financial assets and financial liabilities

a) Fair value hierarchy

The tables below analyse the fair value measurements by the levels in the fair value hierarchy based on the inputs to the valuation techniques. The different levels are defined as follows:

- a) Level 1 - quoted prices (unadjusted) in active markets for identical assets or liabilities;
- b) Level 2 - inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly (ie derived from prices); and
- c) Level 3 - inputs for the asset or liability that are not based on observable market data (unobservable inputs).

b) Fair value measurement of assets and liabilities that are measured at fair value

The following table presents the level of fair value hierarchy for each class of financial assets measured at fair value on the statement of financial position:

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
2026				
<i>Financial assets</i>				
Financial assets at fair value through profit or loss	—	24,940,157	—	24,940,157

26. Fair value of financial assets and financial liabilities (cont'd)

b) Fair value measurement of assets and liabilities that are measured at fair value (cont'd)

The following table presents the level of fair value hierarchy for each class of financial assets measured at fair value on the statement of financial position (cont'd):

	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
2025				
<i>Financial assets</i>				
Financial assets at fair value through profit or loss	–	24,107,727	–	24,107,727

c) Determination of fair values

Current accounts, money market fund, bonds and fixed income funds

The fair value of the investments under fund management are determined based on market prices provided by financial institutions at the reporting date. These instruments are included in Level 2.

d) Fair values of financial instruments by classes that are not carried at fair value and whose carrying amounts are reasonable approximation of their respective fair values

The carrying amounts of the financial assets and financial liabilities recorded in the financial statements of the Society approximate their fair values due to their relatively short-term maturity.

27. Fund management

The Society’s objectives when managing its funds are to safeguard and maintain adequate working capital to continue as a going concern and to develop its principal activities over the longer term through the fees received from residents and significant support in various form of government funding and subsidies and donations.

No changes were made to the fund management objectives during the financial years ended 31 March 2026 and 31 March 2025.

28. Comparative figures

Certain income and expense items on the Statement of Comprehensive Income for the financial year ended 31 March 2025 have been reclassified to conform to current year's presentation. The reclassification did not affect the total surplus for the previous financial year.

29. Authorisation of financial statements

The financial statements of the Society for the financial year ended 31 March 2026 were authorised for issue in accordance with a resolution of the Management Board dated 27 July 2026.